CDS - Casa della Salute (86%)

Entry: December 2020

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CDS - Casa della Salute is an integrated operator of health centers, built around the concept that a wide array of high-quality private health services such as imaging diagnostics and physiotherapy can be provided at accessible prices and with short waiting lists

Company's growth is driven by a disruptive business model, based on advanced IT systems and state-of-the-art equipment, that allows high operational efficiency and prices close to national healthcare ticket

The company operates 26 healthcare centers and 5 analysis collection centers. Further network expansion is planned for 2024 and beyond

Dentistry 16% Surgery Outpatient 11% 41% Laboratory 5% **Imaging** diagnostic 27%

Note: 2023 data; unaudited management accounts

31 centers located in Liguria and Piedmont



| ဟ | (€ m) | 2019 | 2020 | 2021 | 2022 | 2023 | 1H24 |
|--------------|-----------------|-------|--------------------|--------------------|--------------------|--------|--------------------|
| AL | Centers n. | 8 | 8 | 11 | 12 | 26 | 31 |
| <u>၂</u> | Revenues | 11.7 | 16.5 | 25.8 | 32.5 | 42.8 | 31.5 |
| Z | YoY % var. | +105% | +41% | +56% | +26% | +32% | +51% |
| | EBITDA | 1.2 | 2.3 ⁽¹⁾ | 3.9 ⁽²⁾ | 6.5 ⁽³⁾ | 8.6(4) | 5.6 ⁽⁵⁾ |
| ш | % margin | 10% | 14% | 15% | 20% | 20% | 18% |
| ∠ | Net income | (0.2) | (0.6) | (8.0) | (1.7) | (3.7) | (3.3) |
| Y | Capex | | 2.6 | 15.4 | 20.0 | 25.1 | 17.1 |
| | Net debt (cash) | 6.2 | 16.5 | 34.3 | 44.5 | 66.3 | 73.7 |

Note: accounts drawn up in accordance with Italian accounting standards, 2020 accounts reclassified according to ITM policies

(1) Adjusted for non recurring costs for €1.3m

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- (2) Adjusted for non recurring costs for €1.4m
- (3) Adjusted for non recurring costs for €1.7m
- (4) Adjusted for non recurring costs for €3.5m
- (5) Adjusted for non recurring costs for €1.7m

Increase mainly due to application of IFRS16

Of which:

Bank net debt: €26,4 m Leasing liabilities: €34.5 m Shareholders' loan: €12.8 m