Iseo Ultimate Access Technologies (39%)

Entry: October 2018



- ISEO Ultimate Access Technologies, headquartered in Pisogne (Brescia, Northern
- Italy), is one of the main European producers of mechanical, mechatronic and
- u digital solutions for access control and security
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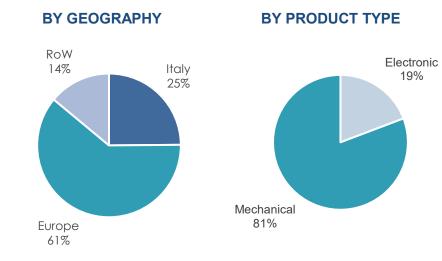
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- Since 2010, ISEO has developed digital solutions and innovative security systems
- for access control thanks to proprietary software and firmware and a dedicated research center

ISEO is the second player in the Italian market (13% market share) and has developed a significant presence abroad – also through acquisitions – in Europe, Asia, China, Middle East, South Africa and South America

In 2021 ISEO has acquired a majority stake in Sofia Locks a PropTech company specialized in cloud native access control solutions



Note: 2024 data; unaudited management accounts



ဟ (€ m)	2018	2019	2020	2021	2022	2023	2024
Revenues	136.7	142.7	128.4	152.5	163.3	159.7	153.9
o YoY % var.	-4%	+4%	-10%	+19%	+7%	-2%	-4%
EBITDA	15.0	18.7 ⁽¹⁾	16.7 ⁽²⁾	22.4	21.8 ⁽³⁾	16.9	16.6
% margin	11%	13%	13%	15%	13%	11%	11%
Net income	5.3	6.1	4.1	12.0	10.1	4.2	2.4
≻ Dividends		1.2	1.2	3.5	10.0	5.0	0.0
Net debt (cash)	43.7	34.6	19.7	16.9	38.8	43.4	45.5

(1) Adjusted for non recurring costs of €3.4m
(2) Adjusted for non recurring costs of €3.0m
(3) Adjusted for non recurring costs of €1.3m

2024 results impacted by sales delays and non recurring costs due to new ERP implementation