Tecnica Group (40%)

Entry: November 2017

GROUP

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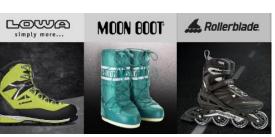
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Tecnica Group is the main Italian group active in the sport sector being the leading manufacturer of outdoor footwear and ski equipment

The group has collected a portfolio of brands that includes some of the industry's historic names: Tecnica (ski boots and footwear), Nordica (skis and boots), Moon Boot (footwear), LOWA (trekking shoes), Blizzard (skis) and Rollerblade (inline skates)

Tecnica is a multinational group that generates over 90% of its sales abroad and its production plants are located in Germany, Austria, Hungary, Slovakia and Ukraine

PRODUCTS AND BRANDS



All-season

Ski equipment



W O O X	BY GEOGRAPHY	Y BY PRODUCT	
A Month Amer 23%		Moon Boot and Other skates 1% 13% Europe 62% Ski equipment 39%	Trekking and outdoor shoes 47%

Note: 2024 data; unaudited management account

<u>(€ m)</u>	2017	2018	2019	2020	2021	2022	2023	2024
Revenues	368.0	398.5	424.0	382.5	463.8	561.0	540.3	516.9
YoY % var.	+8%	+8%	+6%	-10%	+21%	+21%	-4%	-4%
Z EBITDA	31.4	37.7	_/ 59.6	59.4	82.9	94.5	91.2 ⁽²⁾	79.0 ⁽³⁾
≤ % margin	9%	10%	/ 14%	16%	18%	17%	17%	15%
Net income ⁽¹⁾	0.9	5.4	11.3	8.4	41.2	44.8	25.9	25.2
Dividends						8.0	10.0	6.0
Ⅲ Net debt (cash)	125.6	113,4	221.1	171.1	127.5	139.3	156.0	147.1

- (1) Excluding minorities until 2020
- (2) Adjusted for non recurring costs for €7.1m
- (3) Adjusted for non recurring costs for €4.4m

EBITDA adjusted: €59.6m

- + IFRS16 adoption €5.2m
- Non recurring items €3.9m
- Riko full year pro-forma adj €9.4m EBITDA reported: €51.5m

Increase due to:

- adoption of IFRS16 (€37m)
- · Riko-Lowa minorities acquisition (€86m)